

**CHIEF EXECUTIVE**

**SECRETARIAT**

**HUMAN  
RESOURCES**

Staff  
Development  
Recruitment  
Staff terms &  
Conditions  
Staff welfare

**FUNDING &  
RESOURCES**

Finance  
Grants  
Office Services

**ARTS**

Crafts  
Dance  
Drama  
Literature  
Music  
Visual Arts  
Audience Development  
Lottery  
Education  
Equalities  
Creative Industries

**PLANNING &  
COMMUNICATIONS**

Area Development  
Planning  
Cultural Diversity  
Monitoring/Evaluation  
Policy  
Research  
Advocacy/PR  
Help Desk  
Information/Advice  
Media  
Publications  
Website  
Quality & Compliance  
IT Services

06/02/2008

S/HR/Current Staff Charts/Current  
staff structure for application packs